

# A European recovery success story: the case of Iceland

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National Asset Liability Management, London, 15 March 2013

#### The autumn of 2008



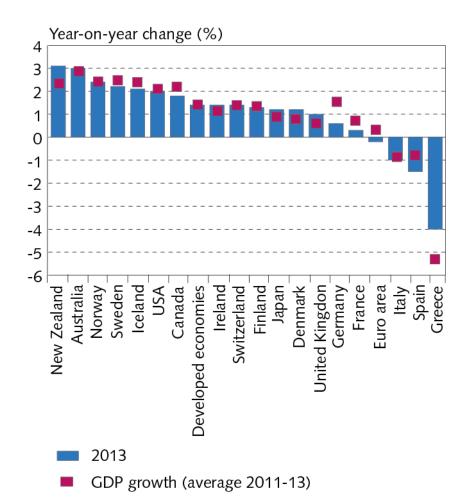
- Almost 90% of Iceland's banking sector failed in the first week of October
- At that point, Iceland was already on its way into recession after an unsustainable boom during 2005-2007
- Iceland was suffering from a currency crisis
- Many expected the sovereign to default on its obligations

#### Where are we now?



- No talk of sovereign default
- Primary surplus and an overall deficit around 1-2% of GDP in 2013
- Investment-grade ratings from all three major rating agencies
- Domestically oriented banking system rebuilt
- Economic recovery

#### GDP growth in developed countries



Sources: Eurostat, IMF, OECD, Statistics Iceland.



# The crisis and the policy response

### The recent Icelandic saga



Two separate but interrelated sub-stories:

- 1. Iceland's boom-bust cycle and problems with macroeconomic management in small, open, and financially integrated economies.
- 2. The rise and fall of three cross-border banks operating on the basis of EU legislation (the European "passport").

The two converged in a tragic grand finale in early October 2008, when Iceland's three commercial banks failed and were placed in special resolution regimes.

#### The policy response



- Emergency Act: intervention powers, deposit preference, authorisation for capital injections
- Statement that all deposits in Iceland were secure
- Failing banks placed in resolution regimes and domestic banks carved out (1.7 times GDP)
- IMF programme (USD 5.1 bn with bilateral loans) and three key goals: exchange rate stability, fiscal sustainability, and financial sector reconstruction
- Comphrehensive capital controls a key element in the programme

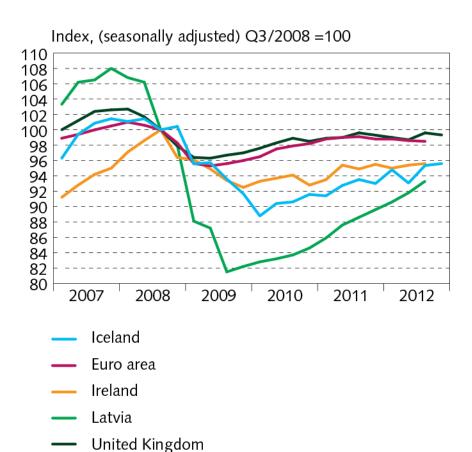


### Recession and recovery

# The recession was deep, but Iceland has not been the hardest hit



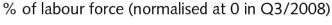
Level of GDP<sup>1</sup>

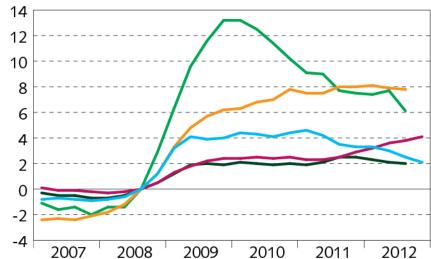


1. GDP data for Iceland is seasonally adjusted by the Central Bank of Iceland.

Sources: Eurostat, OECD, Central Bank of Iceland.

Unemployment rate<sup>1</sup>





- Iceland
- Euro area
- Ireland
- **—** Latvia
- United Kingdom

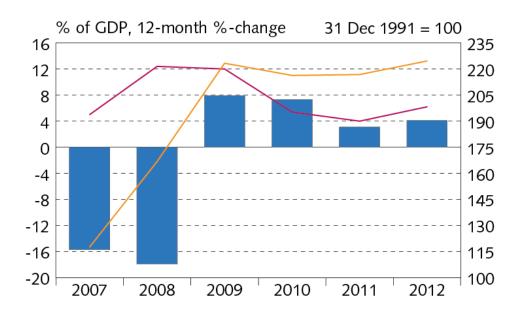
1. Seasonally adjusted harmonised unemployment rate, except for Latvia, as the series are seasonally adjusted by Eurostat. *Source:* OECD.

#### **Stabilisation**



- Current account deficit
   of double digits prior to
   the crisis has swung
   into a significant
   underlying surplus
- Exchange rate stabilised in H2/2009 and appreciated in 2010
- Inflation and interest rates fell

### Current account balance, inflation and nominal exchange rate 2007-2012



- Current account balance excl. DMBs undergoing winding-up proceedings and Actavis (left)
- Inflation¹ (left)
- Nominal exchange rate index¹ (right)

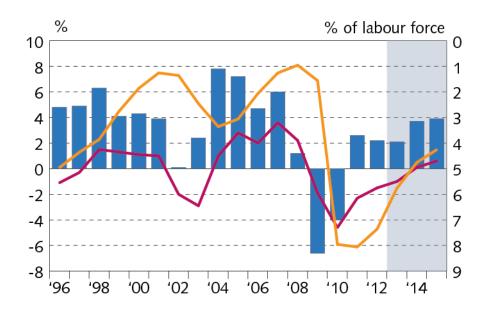
<sup>1.</sup> For the year 2012, the exchange rate and the inflation are shown as averages from 1 January - 15 June 2012. Sources: Statistics Iceland, Central Bank of Iceland.

#### Recovery



- Economy growing since Q2/2010
- Unemployment down from a peak of 9% to around 5½%
- Slowdown in H1/2012 and beginning of 2013
- Faster growth predicted for 2014 and 2015 (3½-4% p.a.)

### GDP growth, output gap and unemployment rate<sup>1</sup>



- GDP growth (left)
- Output gap (percentage of potential GDP) (left)
- Unemployment (Reverse right)

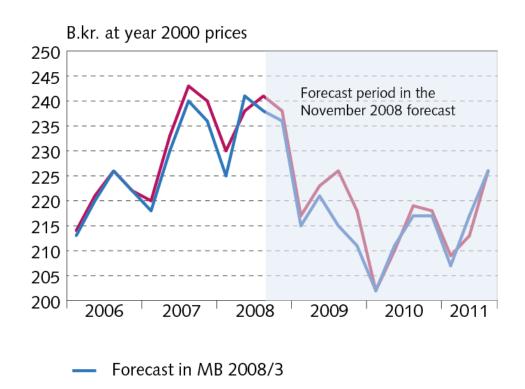
<sup>1.</sup> Central Bank baseline forecast 2012-2015.

Sources: Directorate of labour, Statistics Iceland, Central Bank of Iceland.

# The pattern of recession and recovery was more or less as predicted by the Central Bank



Gross domestic product - comparison with forecast in *Monetary Bulletin* 2008/3



Statistics Iceland most recent assessment

Sources: Statistics Iceland, Central Bank of Iceland.



Interaction of banking fragility, balance sheet risk, and sovereign risk

Some features of the "Icelandic model"

# Ring-fencing the sovereign in the face of private bank failure



- Failure of three-cross border banks: combined bankruptcy the second-largest in history: assets in excess of 10x GDP, with around 2/3 of the balance sheet in foreign currencies.
- Guaranteeing the entire banking system would very likely have resulted in sovereign default.
- In the absence of international cooperation, forced downsizing through resolution and winding-up was the only option.

### Allowing banks to collapse?

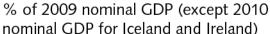


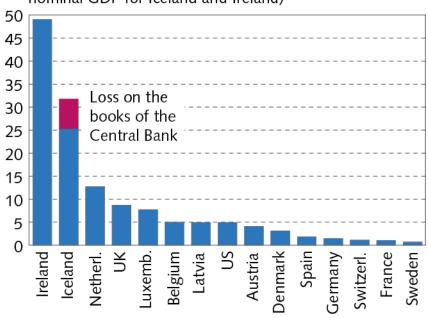
- Two key considerations:
  - To preserve the domestic payment system and the common citizen's access to his or her deposits
  - To ring-fence the sovereign vis-à-vis the failing banks
- Iceland saved the domestic part of the banking system at significant cost
- The international part had to go into resolution
- Associated loss of asset values borne mainly by equity holders (mostly domestic) and foreign creditors (holding 90% of claims)

#### Crisis hit government finances hard



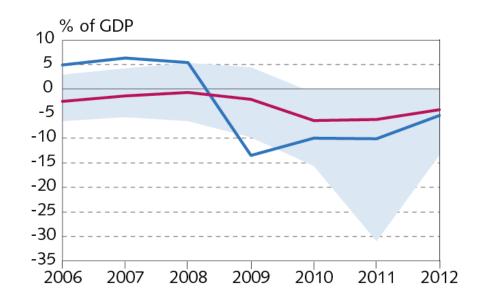
#### Direct fiscal costs of the financial crisis





Sources: Laeven and Valencia (2010), "Resolution of banking crises: The good, the bad, and the ugly", IMF Working Paper, no. 10/146, OECD (2011), except OECD Economic Surveys: Iceland, and The Icelandic National Audit Office (2012). Fiscal cost of recapitalizing financial and Government institutions following the financial crisis. Report to Parliament, for Iceland and Ireland.

### General government net lending in Iceland and EMU-15 2006-2012



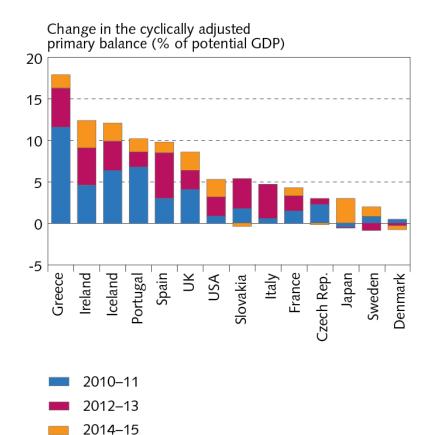
- High-low range of EMU-15 countries
- Iceland
- EMU-15

Sources: Eurostat, Statistics Iceland.

#### Fiscal consolidation with monetary support ...



International comparison of fiscal adjustment in advanced economies in the global crisis1



primary balance (CAPB) in 2011 compared to 2009; 2012-13 refers to the change in the CAPB in 2013 compared to 2011; and 2014-15 refers to the change in the CAPB in 2015 compared to 2013. Source: IMF.

1. Fiscal adjustment in 2010-11 refers to changes in the cyclically adjusted

Monetary policy stance 2010-2012



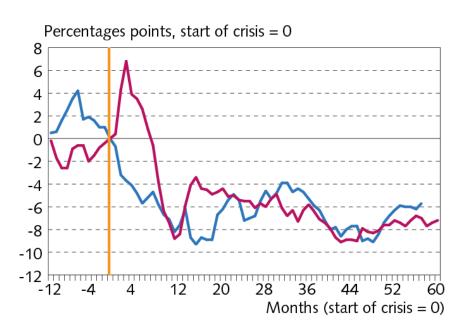
- Nominal short-term money market rate
- Short-term real rate (based on current inflation)
- Short-term real rate (based on long-term inflation expectations)

Sources: Statistics Iceland, Central Bank of Iceland.

#### ... and helped by capital controls



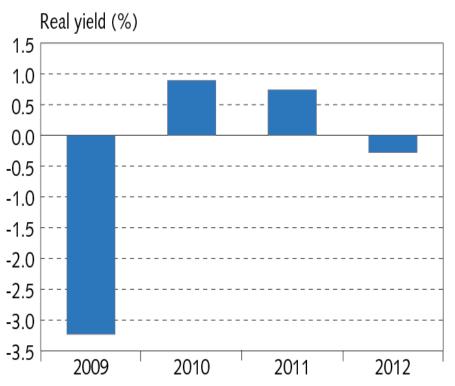
Real short-term interbank interest rates in two twin-crises - Iceland and Korea<sup>1</sup>



- Iceland (Start of crisis = February 2008)
- Korea (Start of crisis = October 1997)

Sources: Macrobond, OECD.

Treasury's real interest rates on domestic issuances



Source: Central Bank of Iceland.

<sup>1.</sup> The currecy crisis in Korea is assumed to have started in October 1997 when pressures on the won started to escalate. The currency crisis in Iceland is assumed to have started in February 2008 when the foreign exchange swap market collapsed.

### Capital controls?



- Capital controls were helpful in stabilising the economy and supporting recovery
- But microeconomic costs accumulate over time ...
- ... and capital controls might be more difficult to introduce and manage in larger, more complex and more connected economies, and the costs will be higher
- Lifting them has also proved challenging
- The jury is still out!

### Looking forward

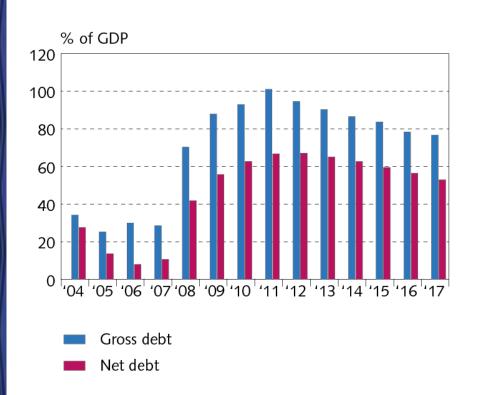


- Managing the deleveraging process
- Resolving the balance of payments crisis
- Lifting capital controls

# Public and private debt is on a declining path ...

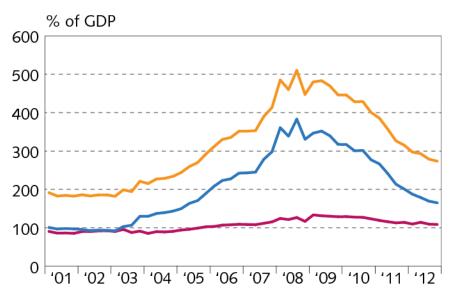


General Government debt ratios 2004-2017<sup>1</sup>



1. IMF forecast for 2012-2017. *Sources:* IMF, Statistics Iceland.

Private sector debt 2001-2012



Corporate

Household

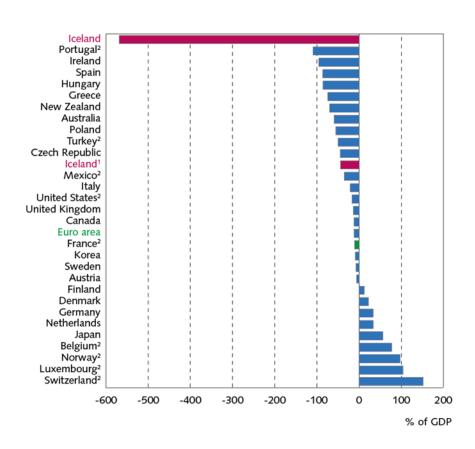
Private sector

Source: Central Bank of Iceland.

### ... which, along with the resolution of the failed banks, is reflected in Iceland's IIP



International investment position of OECD countries 2011

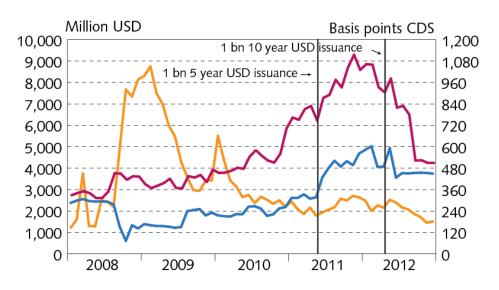


1. IIP based on calculated settlement of DMBs undergoing winding-up proceedings, and excluding Actavis. 2. Figures are for 2010. Sources: IMF and various central bank and statistics office websites.

# External liquidity and sovereign credit access

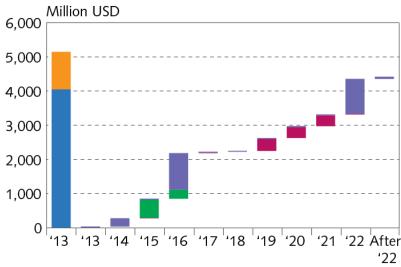


Development of Iceland's FX Reserves and CDS



- Net reserves¹ (left axis)
- Gross reserves (left axis)
- 5 year CDS of Iceland (right axis)

Projections of principal payments of the Treasury and Central Bank foreign loans against foreign currency assets



- Central bank foreign reserves excluding financial institutions' deposits
- Bilateral loans
- Treasury and Central Bank foreign currency assets exclusive of reserves
- IMF loan
- Marketable loans

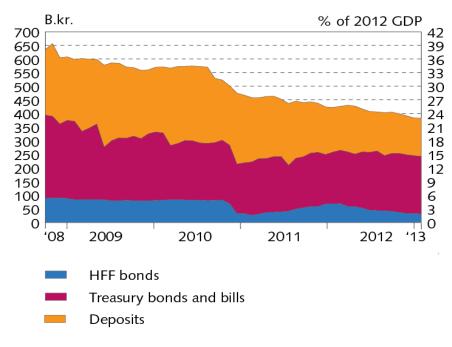
Source: Central Bank of Iceland.

<sup>1.</sup> Net reserves, that is short term liabilities deducted from foreign assets. *Sources:* Bloomberg, Central Bank of Iceland.

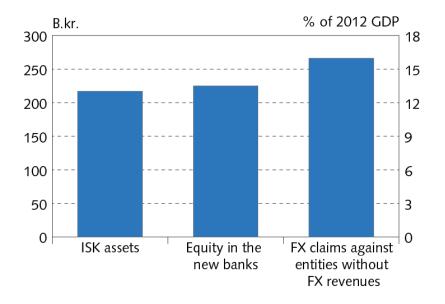
# The problem is offshore positions and FX debt service, excluding the sovereign



Liquid ISK assets held by non-residents October 2008 - January 2013



Direct and indirect króna assets of banks in resolution Book value 30.09.2012



Source: Central Bank of Iceland. Source: Central Bank of Iceland.

Underlying current account surplus is 3-4% of GDP but is falling, whereas private sector FX debt service will increase over the next few years.

# Lifting capital controls will be challenging



- Iceland does not face a sovereign debt problem
- Iceland's net external debt position is sustainable in the traditional sense
- But to lift the controls requires a smoother foreign debt service profile and realistic valuations in terms of FX of the offshore ISK positions and ISK recoveries of the failed banks.

